

Ref	What will we do?	Greener Faster	Thriving Places	Healthy Communities	Good Homes for All	Efficient and Effective	Listening and Learning	Council Plan - What we want to achieve (if relevant) select from drop down	Project Stage (if req'd) select from drop down	Key Milestones	Key Milestone Target Date	Project Delivery Date	Project Progress select from drop down	Cabinet Member	Lead Officer	Resources	TC25	Comments
1	Local Government Reorganisation - all services will actively contribute to collaborative efforts as required by the Transition Plan to prepare and be ready before April 2028 to ensure a smooth transition to a new Unitary Authority.						✓	Improved engagement with under-represented groups	Delivery	March '26 - Government Decision March '26 - April '28 implementation	Apr-28	Apr-28	On Track	Cllr Cutler	ELB, Corporate Heads of Service, SLT	PMO being stood up and resource requirements being identified for approval via budget process		
2	Digital Transformation - All services will actively contribute to delivering the organisation's Digital Strategy by adopting modern technologies, streamlining processes, and strengthening digital capabilities to drive greater efficiency, improve accessibility, and deliver an enhanced customer experience					✓		High accessibility and usage of our services – with a strong shift to digital for those who prefer it	Delivery	Milestones as set out in Strategy and individual roadmaps	Various	Apr-28	On Track	Cllr Cutler	Digital Programme Manager	Existing Team Resources		
TR005	Digital Transformation - Digitisation of Planning					✓		High accessibility and usage of our services – with a strong shift to digital for those who prefer it	Delivery	Work Packages developed by Jan'26 Draft Business Case developed by Feb'26	Feb'26	TBC (based on work packages)	On Track	Cllr Cutler	Digital Programme Manager	Existing Team Resources		Key part of our LGR transition plan
3	Shaping Winchester's Future – Delivering the Local Plan 2044 Setting the vision for Winchester's future growth and protection — ensuring our Local Plan delivers sustainable communities, vibrant places, and a thriving district that reflects the voices of our residents and partners.	✓	✓	✓	✓	✓	✓	Strong health and community infrastructure across the district	Start up	Currently on a call for site LDS sets key milestones	See LDS	01-Mar-28	Started	Cllr Porter	Sarah Armstrong Adrian Fox	Local Plan budget and existing staff		
4	Protecting Our Places – Strengthening Planning Enforcement and Drone Innovation Modernising our enforcement approach with technology-led solutions, including the introduction of a Drones Policy, to enhance visibility, evidence gathering, and responsiveness to local concerns.			✓		✓	✓	High accessibility and usage of our services – with a strong shift to digital for those who prefer it	Start up	Scrutiny Feb 2026 Implementatino of Drone Policy	Apr-26	01-Apr-26	Started	Cllr Porter	Sarah Armstrong Maddie Clavey	Existing enforcement budget		
5	Building on Strong Foundations – Enhancing Our Regulatory Services Building on the solid foundations already in place across our regulatory teams, continuing to align environmental, licensing, and enforcement functions to provide a consistent, trusted, and community-focused service.	✓	✓	✓		✓	✓	Improved satisfaction for our services	Start up	Monitored through benchmarking and KPIs	TBC	On-going	Started	Cllr Cramoysan	David Ingram & Team Leaders	Existing budget		Includes: - Stray dog collection - move to full cost recovery - SDNP contract - pursue renewal/ extension and full cost recovery - Public Health funeral services
6	Safe and Welcoming Spaces – Developing and Delivering New PSPOs Working with communities to create cleaner, safer, and more welcoming spaces through the development and rollout of new Public Space Protection Orders aligned with our "Taking Pride in Our Places" ambition.	✓	✓	✓	✓	✓	✓	Healthy Communities	Start up	Strategy and report to Cabinet - date TBC	TBC	Mar-27	Started	Cllr Cramoysan	David Ingram & Team Leaders	Strategy development - existing resources. Implementation - outsourced with income generation option		Includes: - consideration of a corporate policy on usage of private security for site access when police are unavailable - Explore introduction of PCSO areas and FPN scheme
7	Planning for the Future – Driving Digital Transformation Reimagining the planning service through digital innovation — improving access, efficiency, and customer experience, and enabling data-driven decision-making to shape a modern, resilient service.					✓	✓	High accessibility and usage of our services – with a strong shift to digital for those who prefer it	Initiation	Agreed at Planning for C board	TBC	31-Mar-28	On Track	Cllr Porter & Cramoysan	Julie Pinnock Sarah Armstrong David Ingram and Digitalisation Project Team	Business case	TC050	
8	Public Health Funeral Service Move to a statutory only service with option for paid service					✓	✓	Good value compared to other similar authorities	Start up	Agreed at Preparing for Change meeting	Apr-26	01-Apr-26	On Track	Cllr Cramoysan	Julie Pinnock David Ingram	Existing Team Resources		