

Environment, Health and Wellbeing Portfolio Plan 2016/17

With responsibility for Environmental Health and Licensing, Environment Contracts, Landscape and Open Spaces, Drainage & Streetcare, Health & Wellbeing, Community Safety & Neighbourhood Services, Traffic, Transport & Engineering and Sport & Physical Activity.



Cllr Frank Pearson

'As Portfolio Holder for Environment, Health and Wellbeing I recognise the need to maintain and protect all aspects of our environment that impact upon not only our health and wellbeing and enjoyment of the District but also its economic vitality. Tackling such issues requires working across many agendas and my aim is to ensure that the contribution of each service is complementary and effective in order for residents to get value for money and outcomes that they expect.

I am particularly proud to be championing the Council's corporate Walking campaign in 2016/17, which aligns so well with my portfolio but which will – I am confident – inspire joint action across the Council's teams and with many of our partner organisations.'

The Council has four priority outcomes included in its [Community Strategy](#). Each outcome is supported by a number of objectives. I list below the significant projects that I am responsible for in delivering these objectives and the Council's priorities during 2016/17.

Active Communities Priority Outcome

Objective: Ensuring that our communities are healthy and safe

- Work with a range of partners through the Winchester District Health and Wellbeing Partnership Board;
- Lead the delivery of Phase 2 of the Supporting Families Programme in the Winchester District;
- Work with partners to deliver the actions within the Community Safety Partnership Delivery Plan;
- Deliver 2012 Legacy Strategy through Council actions in the Sports and Physical Activity Alliance Action Plan for 2016/17;
- Meet the Council's obligations under the Prevent duty for local authorities;
- Co-ordinate and oversee the delivery of a District-wide 'Walking' campaign for 16/17;
- Co-ordinate delivery of the North Walls Park and Park Avenue flood alleviation scheme.

High Quality Environment Priority Outcome

Objective: Ensuring that the quality of place we enjoy is maintained and enhanced

- Produce a new Air Quality Action Plan for 2016 to 20210, in order to improve air quality in Winchester City Centre;
- Ensure value for money and achievement of acceptable levels of performance for the waste, street cleansing and grounds maintenance services;
- Identify a way forward following the production of the Ecosystem Services mapping undertaken in 2014/15;
- Review the management and use of WCC owned open spaces;
- Identify areas to encourage wildflowers and manage these areas accordingly;
- Equestrian SPD (see Built Environment Portfolio Plan 16/17);
- Reduce the amounts of fly-tipping across the District through targeted enforcement campaigns;

Objective: Working towards a low carbon District

- Promote and co-ordinate the delivery of the [Twelve Actions for a Lower Carbon Council](#) approved in November 2015;

Objective: Effective traffic management and support for transport provision.

- Seek opportunities to promote and improve sustainable transport provision in the District including the support of appropriate agreed walking and cycling strategies;
- Continue to work with all stakeholders to encourage the provision of appropriate public and community transport.

Prosperous Economy Priority Outcome

Objective: Supporting the local economy

- Investigate the implementation of an independent 'Regulatory Advice Service' for Environmental Health and Licensing across Hampshire, in support of the 'Better Business for All' model promoted through the Better Regulation Delivery Office.
- Investigate the viability of introducing a district wide street trading consent regime.

Effective and Efficient Priority Outcome

Objective: Ensure that the Council is resilient with an agile and flexible workforce

- Ensure that the Drainage & Streetcare Team is appropriately accommodated and able to respond to growing demand for services.

Key documents and strategies that are linked to the objectives in this Portfolio Plan:

[Air Quality Action Plan](#)

[Climate Change Programme](#)

Joint Waste Resources Action Plan

Health and Wellbeing District Action Plan

[Stanmore Planning Framework](#)

[Winnall Planning Framework](#)

[Low Carbon Route Map](#)

[12 Actions for a Lower Carbon Council](#)

[Walking Strategy](#)

[Winchester District Local Plan](#) (and Local Plan Part 2, under development at time of writing)

Winchester Station Approach Development Assessment September 2014

Community Safety Partnership Plan

[Sport and Physical Activity Alliance Action Plan](#)

Environment, Health and Wellbeing Portfolio Plan 2016/17

Which projects will contribute towards the outcomes?	Milestones	Milestone Due Date	Responsible Officer	What will success look like?	Budget/ Resources
Priority Outcome: Active Communities					
Objective: Ensuring that our communities are healthy and safe					
Work with partners to deliver the actions within the Community Safety Partnership Plan	These will be directly linked to the Police & Crime Plan and included within the CSP Delivery plan once agreed by the Partnership.	The overall delivery of the plan needs to be complete by 31/3/ 2017. A 6 month review of priority actions within the plan will be undertaken and reported back to O&S Committee December 2016.	Assistant Director (Environment) and Head of Community Safety & Neighbourhood Services.	Delivery of all actions within the plan Crime & Disorder rates will reduce.	Not yet known as funding from Police & Crime Commissioner not agreed for 2016/17
Deliver Council actions to support 2012 Legacy Strategy via Winchester District Sports and Physical Activity Alliance Action Plan for 2015/16	As set out in Action Plan	March 2016	Assistant Director (Housing)	More people are taking part in physical activity and feeling the benefits of improved health	Within revenue budgets

Which projects will contribute towards the outcomes?	Milestones	Milestone Due Date	Responsible Officer	What will success look like?	Budget/ Resources
Lead the delivery of Phase 2 (cohort 5) of the Supporting Families Programme in the Winchester District	<p>Submission of performance reports to HCC Strategic Programme Team</p> <p>Production of monthly dashboard reports</p> <p>Payment by Results (PBR) reward payments claimed</p> <p>Meet HCC target for the number of cohort 5 families to be identified – target not set at time of writing</p>	<p>To be agreed</p> <p>End of each month during 2016/17</p> <p>To be submitted during official claim windows in line with dates to be set by Government/HCC</p> <p>March 2017</p>	Assistant Director (Housing) / Head of Health and Wellbeing & Senior Responsible Officer (SRO) for Supporting Families Programme	Improved life chances for families engaged with the programme and a reduction in dependency on public support services.	Phase 2 (Cohort 5) funding to be determined by Government / HCC – will be linked to target number of families
Work with a range of partners through the Winchester District Health and Wellbeing Partnership Board	<p>Refresh action plan for 2016/17</p> <p>Deliver the Partnership Action Plan for 2016/17</p>	<p>To be ratified at June 2016 board meeting</p> <p>31 March 2017</p>	Assistant Director (Housing) supported by the Head of Health & Wellbeing	The health and wellbeing of residents in the District will be maintained and improved according to agreed indicators	Existing staff and leverage of external resources

Which projects will contribute towards the outcomes?	Milestones	Milestone Due Date	Responsible Officer	What will success look like?	Budget/ Resources
Walking as the corporate theme for 16/17	Agree and deliver programme of initiatives and events to promote all forms of Walking – Specific milestones in Covalent.	31 March 2017	Assistant Director (Environment)	Increase in walking activity and awareness of the health benefits of walking	Existing staff resources and budgets (£20k from existing corporate campaign budget) with additional resource for Project Co-ordinator (1Team opportunity).
Meet the Council's obligations under the Prevent duty.	<p>Deliver training for members, officers and others.</p> <p>Embed Prevent requirements in corporate policies and strategies as appropriate and development new policies and protocols where needed designed to stop people being radicalised and drawn into terrorism.</p>	31 March 2017	Assistant Director (Environment)/ Head of Community Safety & Neighbourhood Services.	Council will be meeting its obligations to prevent people from being radicalised and drawn in to terrorist activity thereby helping to protect vulnerable people and safeguarding public safety.	Existing staff resources and budgets and Government grant of up to £10k (only available for 2015/16).

Which projects will contribute towards the outcomes?	Milestones	Milestone Due Date	Responsible Officer	What will success look like?	Budget/ Resources
Co-ordinate delivery of the North Walls Park and Park Avenue flood alleviation scheme.	Secure Member approval for project Formally confirm funding contributions from all project partners Complete community consultation activities Finalise proposed scheme Complete project	December 2015 January 2016 January 2016 Autumn 2016	Assistant Director (Policy and Projects)	Residential and other properties in this area will be protected from the future risk of flooding.	£250,000 contribution sought from WCC
Objective: Ensuring that the quality of place we enjoy is maintained and enhanced					
Produce a new Air Quality Action Plan for 2016 to 2020, in order to improve air quality in Winchester City Centre;	Based on evidence from the Air Quality Report commissioned in 2015, carry out further front-loading consultation about possible strategies to improve air quality Draft plan Cabinet approve consultation draft Formal approval of final Action Plan	March 2016 May 2016 July 2016 Sept 2016	Assistant Director (Economy and Communities) Supported by Head of Environmental Services	Approved Air Quality Action Plan in place PIs agreed to measure year on year improvements in air quality in Winchester City Centre	Existing budgets

Which projects will contribute towards the outcomes?	Milestones	Milestone Due Date	Responsible Officer	What will success look like?	Budget/ Resources
Ensure value for money and achievement of acceptable levels of performance for the waste, street cleansing and grounds maintenance services	<p>Review milestones are set by the meeting dates of the Joint Environmental Services Committee and the Joint Environmental Services Scrutiny Committee</p> <p>Explore with parishes opportunities to improve dog bin emptying system</p>	<p>On-going</p> <p>April 2016</p>	<p>Corporate Director</p> <p>Assistant Director (Economy and Communities)</p>	<p>Reduced levels of complaints about the service</p> <p>Fewer rectification and default notices served</p> <p>Fewer public complaints</p>	<p>Total budget for the provision of services is £3.5 million</p> <p>Within existing budgets</p>
Identify a way forward following the production of the Ecosystem Services mapping undertaken in 2014/15	Milestones are set in the Landscape and Open Spaces Business Plan 2015/16 and will be carried forward.	March 2017	Assistant Director (Environment) supported by Head of Landscape and Open Space.	Strategy for taking ecosystem services mapping work forward identified	Existing budgets and other resources
Review the management and use of WCC owned open spaces	<p>Milestones are set in the Landscape and Open Spaces Business Plan 2015/16 (and will carried forward) including:</p> <p>Undertake an audit of existing open spaces within Winchester City with the aim of making them work better for residents and visitors</p>	March 2017	Assistant Director (Environment) supported by Head of Landscape and Open Space	The benefits of the District's open spaces are maximised	From within existing resources

Which projects will contribute towards the outcomes?	Milestones	Milestone Due Date	Responsible Officer	What will success look like?	Budget/ Resources
	<p>Complete a Management Plan for St Giles Hill</p> <p>Future management of Whiteshute Ridge identified and actions implemented</p>				
Identify areas to encourage wildflowers and manage accordingly	2 wildflower sites identified and managed appropriately	September 2017	Assistant Director (Environment)	2 new areas of wildflower established and flourishing	From within existing resources.
Reduce the amounts of fly-tipping across the District through targeted enforcement campaigns	No specific milestones are set because the numbers of prosecutions are dependant upon investigations and resulting public response. Overall aim though is to reduce the number of fly tipping incidents across the District	April 2017	Assistant Director (Environment) supported by Head of Community Safety & Neighbourhood Services.	<p>Increased number of successful prosecutions</p> <p>Increased number of warnings and cautions issued</p> <p>Reduced number of fly tipping incidents</p>	Existing budget and other resources
Objective: Effective traffic management and support for transport provision					
Seek opportunities to promote and improve sustainable transport provision in the District, including the support of	Continue to work with all stakeholders to encourage the provision of appropriate public and community transport	On-going	Assistant Director (Environment)	Delivery of good quality services to provide choice of modes of transport for our residents	Staff time and existing budgets for Community Transport

Which projects will contribute towards the outcomes?	Milestones	Milestone Due Date	Responsible Officer	What will success look like?	Budget/ Resources
appropriate agreed walking and cycling strategies to reduce carbon emissions and improve air quality					
Continue to work with stakeholders to ensure successful provision of public transport, including resolution of bus interchange options for Silver Hill	Identify opportunities to secure funding to support public transport and respond to proposed changes to public transport provision	March 2017	Assistant Director (Environment)	Maintain or enhance public transport provision	Staff time and existing budget to support community transport
Objective: Working towards a low carbon District					
Promote and co-ordinate the delivery of the Twelve Actions for a Lower Carbon Council approved in November 2015 (see also 'effective traffic management' above)	Individual actions are contained within the City Council's Climate Change Programme under 4 work streams, and the Low Carbon Route Map Explore, in partnership with Town Forum, the scope for a project to install solar photovoltaics on non-residential buildings in the Town area; Work with the Housing Portfolio Holder to encourage the fitting of solar PVs on new homes wherever it is the best	As set out in the Climate Change Programme May 2016 Ongoing	Assistant Director (Economy and Communities)	Reduced carbon emissions across the District Continued reduction in from City Council's own activities	Programme supported by High Quality Environment and Economic Prosperity Commissioning budgets

Which projects will contribute towards the outcomes?	Milestones	Milestone Due Date	Responsible Officer	What will success look like?	Budget/ Resources
	<p>option;</p> <p>Commission business advisor to help businesses reduce their carbon emissions across the District;</p> <p>Introduce new eco-driving training for officers and Members;</p> <p>Develop a new workplace travel plan, to include review of current lease car scheme to encourage uptake of low emission vehicles;</p>	<p>July 2016</p> <p>Sept 2016</p> <p>April 2017</p>			
Priority Outcome: Prosperous Economy					
Objective: Supporting the local economy					
To investigate the implementation of an independent 'Regulatory Advice Service' for Environmental Health and Licensing across Hampshire, in support of the 'Better Business for All' model	<p>Meet with colleagues to determine the scope of the objective and to set down a project plan</p> <p>Consult with business stakeholders to determine need (LEPs, BID,</p>	<p>April 2016</p> <p>May 2016</p>	Assistant Director (Economy and Communities)	<p>Agreed plan with partners</p> <p>Increased compliance by businesses with legal requirements</p> <p>Improved satisfaction</p>	<p>Within existing budgets (subject to funding from LEP, partnership working etc) although there</p>

Which projects will contribute towards the outcomes?	Milestones	Milestone Due Date	Responsible Officer	What will success look like?	Budget/ Resources
<p>promoted through the Better Regulation Delivery Office</p> <p>(see also Local Economy Portfolio Plan action around integrated business offer)</p>	<p>Chamber of Commerce) and any available funding streams</p> <p>Deliver project plan as above</p>	<p>March 2017</p>		<p>from businesses with advice received</p>	
<p>Investigate the viability of introducing a district wide street trading consent regime</p>	<p>Gather County wide data on existing schemes</p> <p>Contact a representative cross section of Hants authorities and other stakeholders with targeted questions on the pros and cons of such a regime</p> <p>Draft a report for consideration by the Licensing and Regulation Committee</p> <p>Present report to Licensing and Regulation Committee</p> <p>Adopt outcome of the Committee Decision</p>	<p>May 2016</p> <p>June 2016</p> <p>Sept 2016</p> <p>Oct 2016</p> <p>April 2017</p>	<p>Assistant Director (Economy and Communities)</p>	<p>New opportunities are created for traders that actively enhance the street scene</p> <p>Traders and stakeholders are clear about the regime and how it works</p>	<p>Within existing resources</p>

Which projects will contribute towards the outcomes?	Milestones	Milestone Due Date	Responsible Officer	What will success look like?	Budget/ Resources
Priority Outcome: Efficient and Effective Council					
Objective: Ensure that the Council is resilient with an agile and flexible workforce					
Ensure that the Drainage & Streetcare Team is appropriately accommodated, and able to respond to growing demand for services	<p>New team structure is successfully embedded, under new Head of Team</p> <p>Complete successful relocation to new depot</p> <p>Income-generating potential of team is reviewed and proposals considered by CMT</p>	<p>July 2016</p> <p>August 2015</p> <p>Nov 2016</p>	Assistant Director (Economy & Communities)	Team able to provide good standard of service in spite of personnel changes and depot moves	New depot costs within wider capital programme for Bar End / Barfield Close improvements