## **Housing Services Portfolio Plan 2014/15**

With responsibility for Housing – Housing Services.



'As Portfolio Holder for Housing Services I am determined to ensure the Council strives to support local residents in housing need. I'm proud of the Council's reputation as a landlord and will continue to focus on ensuring Council housing is maintained to a high standard and that the City Council's estates are places where local people want to live. I'm particularly keen to work with other housing providers to support vulnerable residents and to ensure they receive the right support to be able to live independently and have the security of a home of their own.

The Council has four priority outcomes included in its <u>Community Strategy</u>. Each outcome is supported by a number of objectives. I list below the significant projects that I am responsible for in delivering these objectives and the Council's priorities during 2014/15.

## **Active Communities Priority Outcome**

**Objective:** Provision of housing to meet community needs.

- Mitigate impact of welfare reform/Universal Credits on Council tenants and local residents.
- To work with partners to increase the supply of affordable housing across the District,
- To improve the existing housing for older people,
- Deliver a local programme of measures to prevent and address homelessness in the District,
- Deliver new units of housing where possible through conversion of former sheltered scheme communal spaces,
- Deliver an enhanced maintenance programme for Council housing stock.

## **High Quality Environment Priority Outcome**

Objective: Ensuring that the quality of the place that we enjoy is maintained and enhanced

- Deliver a WCC estates improvement programme,
- To deliver actions set out in the Low Carbon Route Map aimed at improving the energy efficiency of Council housing,
- Undertake a private sector stock condition survey using a sample of properties across the District.

Key documents and strategies that are linked to the objectives in this Portfolio Plan

Housing Strategy
HRA Business Plan 2014-44
Homelessness Strategy 2014-19, pending adoption
Low Carbon Route Map, pending adoption in Jan 2014
Stanmore Planning Framework

## **Housing Portfolio Plan 2014/15**

| Milestones  | Milestone<br>Due Date  | Responsible<br>Officer  | What will success look like?  | Budget/<br>Resources   |  |  |  |  |
|---|--|---|---|--|--|--|--|--|
| Priority Outcome: Active Communities  |  |   |   |  |  |  |  |  |
| Objective: Provision of housing to meet community needs   |  |   |   |  |  |  |  |  |
| Increased rent payment options for Council tenants  Further tranche of Local Welfare Assistance funding awarded by HCC.  Further tranche of Discretionary Housing Payments funding awarded by Govt.  Wise Move Incentive scheme delivered | Jan 15 April 14 April 14 March 15  | Assistant<br>Director (Head<br>of Housing)  | Rent arrears < 2%  70-100 tenants downsized to smaller more appropriate properties  Access to welfare services including Local Welfare Assistance; SCRATCH; Basics Bank to sustain individuals and families in their homes  | £100k set aside<br>in 2014 HRA to<br>fund Wise Move<br>scheme  |  |  |  |  |
| Planning consent granted on 3 key sites  Refurbishment / Improvement programme in place by June 2014  | June 2014  | Assistant Director (Head of Housing)  Assistant Director (Head of Housing)  | Maximising the supply of affordable housing for rent on S106 sites – Barton Farm / North of Whiteley / Silver hill Housing schemes which offer a high quality, safe and accessible  | To be determined as schemes come forward  £200K included in Housing Capital Programme  |  |  |  |  |
|   | Increased rent payment options for Council tenants  Further tranche of Local Welfare Assistance funding awarded by HCC.  Further tranche of Discretionary Housing Payments funding awarded by Govt.  Wise Move Incentive scheme delivered  Planning consent granted on 3 key sites  Refurbishment / Improvement programme in | Increased rent payment options for Council tenants  Further tranche of Local Welfare Assistance funding awarded by HCC.  Further tranche of Discretionary Housing Payments funding awarded by Govt.  Wise Move Incentive scheme delivered  Refurbishment / Improvement programme in | Increased rent payment options for Council tenants  Further tranche of Local Welfare Assistance funding awarded by HCC.  Further tranche of Discretionary Housing Payments funding awarded by Govt.  Wise Move Incentive scheme delivered  Planning consent granted on 3 key sites  Due Date Offficer  Offficer  Assistant Director (Head of Housing)  April 14  April 14  April 14  Assistant Director (Head of Housing)  Assistant Director (Head of Housing) | Increased rent payment options for Council tenants  Further tranche of Local Welfare Assistance funding awarded by HCC.  Further tranche of Discretionary Housing Payments funding awarded by Govt.  Wise Move Incentive scheme delivered  Planning consent granted on 3 key sites  Due Date Officer like?  Ilike?  Assistant Director (Head of Housing)  Assistant Housing schemes which offer a high quality, safe |  |  |  |  |

| Which projects will contribute towards the outcomes?  | Milestones   | Milestone<br>Due Date | Responsible<br>Officer                     | What will success look like?  | Budget/<br>Resources                                      |
|---|--|-----------------------|--|---|---|
| Deliver a local programme of measures to prevent and address homelessness in the District                 | Quarterly reviews confirming effectiveness of "No Second Night Out" service                                |                       | Assistant<br>Director (Head<br>of Housing) | First time rough sleepers being accommodated next working day.  | £35k grant<br>received to fund<br>one year<br>appointment |
|   | Homeless people without a Winchester connection reconnected to their home area                             | Jul 2014              |  | All clients offered support to return home  | Existing staff<br>and other<br>resources                  |
|   | Improved access to private rented sector (PRS) accommodation   | June 2014             |  | 6 households re-housed into PRS as discharge of homelessness duty by October 2014   | Existing staff<br>and other<br>resources                  |
|   | Work with partners to enable the provision of additional supported housing for single homeless individuals | March 2016            |  | Residential scheme providing 15 units operational.  | Support from<br>the New Homes<br>Planning team            |
| Deliver new units of housing where possible through conversion of former sheltered scheme communal spaces | 5 new homes occupied by<br>March 2015  | March 2015            | Assistant<br>Director (Head<br>of Housing) | Additional units of social housing generating revenue into the HRA  | £100K included<br>in Housing<br>Capital<br>Programme      |
| Deliver an enhanced maintenance programme for Council housing stock.                                      | Programme approved  Half year monitoring report  | Feb 14 Oct 14         | Assistant<br>Director (Head<br>of Housing) | Completion of a ten year programme to ensure that all kitchens are less than 20 years and bathrooms less than 30 years old by 2023  Reduce tenant | £1.9m pa in<br>annual repairs<br>programme                |

| Which projects will contribute towards the outcomes?  | Milestones  | Milestone<br>Due Date | Responsible<br>Officer                     | What will success look like?   | Budget/<br>Resources                                    |  |  |  |
|---|---|-----------------------|--|--|---|--|--|--|
|   |   |                       |  | overcrowding by adapting properties/converting loft spaces   | £200k pa for loft<br>conversions/<br>extensions         |  |  |  |
| Priority Outcome: High Quality Environment  |   |                       |  |  |   |  |  |  |
| Objective: Ensuring that the quality of the place that we enjoy is maintained and enhanced                                      |   |                       |  |  |   |  |  |  |
| Deliver a WCC estates improvement programme   | Bids/proposals invited  Bids considered and annual programme determined | Feb 14<br>April 14    | Assistant<br>Director (Head<br>of Housing) | Improved customer satisfaction with housing estates  | £350k included<br>in HRA for<br>2014/15                 |  |  |  |
| To deliver actions set out in<br>the Low Carbon Route Map<br>aimed at improving the<br>energy efficiency of Council<br>housing, | Programme delivered   | Mar 15                | Assistant<br>Director (Head<br>of Housing) | Overall SAP rating increased to > 70.  Completion of Ten year programme to ensure all heating systems are less than 15 years old by 2023 | £1.26m pa<br>included in<br>annual repairs<br>programme |  |  |  |
| Undertake a private sector stock condition survey using a sample of properties across the District                              | Stock condition survey completed, including analysis of quality of HMOs | Oct 14                | Assistant<br>Director (Head<br>of Housing) | Clear understanding of priorities / targets for intervention   | £30,000 from<br>Homelessness<br>Prevention<br>Grant     |  |  |  |